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Personalpsykologi / Personnel psychology

Proposed curriculum from book chapters and journal papers listed in Norwegian and English. Most of the objectives (learning outcomes) are covered in Norwegian book chapters and journals but not all.

Introduksjon til Personalpsykologi: Historie og metodegrunnlag, sentrale problemstillinger og begreper. <ul style="list-style-type: none"> • Haukedal, W. (2010). Organisasjonsatferd som tema. Arbeids- og ledersykologi. Kap. 1-3, s.13-45 (32 s.) 	Introduction to Personnel and work psychology: History and methodological foundations. <ul style="list-style-type: none"> • Arnold, J. & Randall, R. (2016) Theory, research and practice in work psychology. In Work Psychology. Understanding Human Behaviour in the Workplace. Chapter 1 & 2, pp 1-77 (77p.)
Emosjonar si tyding i leiar- medarbeidar relasjonen <ul style="list-style-type: none"> • Glasø, L. (2002). Emosjoner i organisasjoner og ledelse. I A. Skogstad & S. Einarsen (red.). Ledelse på godt og vondt. Bergen: Fagbokforlaget. (24 s.) • Glasø, L. (2008). Det emosjonelle samspillet i leder-medarbeider- relasjonen. Tidsskrift for Norsk Psykologforening, 3, 240-248. (9 s.) • Vie, T., & Glasø, L. (2008). Følelsesregulering som et jobbkrav. Magma, Tidsskrift for økonomi og ledelse, Nr. 6, 93-100. (8 s.) 	The importance of emotions in the leader-follower relationship <ul style="list-style-type: none"> • Glasø, L. (2008). Emotion regulation in leader-follower relationships. European Journal of Work and Organizational Psychology, 17, 482- 500 (19p.) • Fineman, S. (1993). Organizations as Emotional Arenas. In S. Fineman (Ed.) Emotion in Organizations. Chapter 1, pp. 9-35(28 p.) • Glasø, L. & Einarsen, S. (2006). Experienced affects in leader- subordinate relationships. Scandinavian Journal of Management, 22, 49-73 (24p.)
Etikk i arbeidslivet, medrekna tydinga av organisatorisk varsling «whistle blowing» i arbeidslivet <ul style="list-style-type: none"> • Marnburg, E. (2016). Etikk og verdivalg i arbeidslivet. I S. Einarsen & A. Skogstad. Den dyktige medarbeider. Behov og forventninger. Kap. 10, s. 245-300- (55 s.) 	Ethics in working life, including the meaning of "whistleblowing" at work <ul style="list-style-type: none"> • Trevino, L.K., den Nieuwenboer, N.A., Kish-Gephart, J. J (2014). (Un)Ethical Behavior in Organizations. Annu. Rev. Psychol. 65:635-60. (25p.) • Stouten, J., van Dijke, M. Mayer, D.M. de Cremer, D., Euwema, M.C. (2013). Can a leader be seen as too ethical?

	<p>• Matthiesen, S.B. & Bjørkelo, B. (2008). Sladrehank skal selv ha bank: Om “whistleblowing” I norsk arbeidsliv. Tidsskrift for norsk psykologforening, 45, 318-328 (11 s.)</p> <ul style="list-style-type: none"> • The curvilinear effects of ethical leadership. <i>The Leadership Quarterly</i> 24, 680-695. (15p.) • Lefkowitz, J. (2003). Ethics and Values in Industrial-Organizational Psychology. Chapters 3, 4 and 5, pp. 40-130 (91p.) • Marnburg, E. (2001). The Questionable Use of Moral Development Theories in Studies of Business Ethics. Discussion and Empirical Findings. <i>Journal of Business Ethics.</i> August, 32, 275-283. (9p.) • Hersh, M.A. (2002). Whistleblowers – Heroes or traitors? Individual and collective responsibility for ethical behaviour. <i>Annual Reviews in Control,</i> 26, 243-262 (20p.) • Newell, S. (2002). Creating the healthy organization. Well being, diversity & ethics at work. London; Thompson. Chapter 8-9, pp.191 - 222. (30p.)
<p>Gjennomtrekk «turnover» i arbeidslivet</p> <ul style="list-style-type: none"> • Matthiesen, S.B. (2016). Arbeidsglede i hverdagen: Hva skaper jobbtifredshet og jobbengasjement hos arbeidstakere. I S. Einarsen & A. Skogstad. Den dyktige medarbeiter. Behov og forventninger. Kap. 7, s 167-194 (27 s.) 	<p>Turnover in working life</p> <ul style="list-style-type: none"> • Arnold, J. & Randall, R. (2016) Attitudes at work. In Work Psychology. Understanding Human Behaviour in the Workplace. Chapter 6, pp 209-264 (55p.) <i>The chapter is also relevant for psychological contracting and organizational commitment.</i> • Peterson, S.L. (2004). Toward a Theoretical Model of Employee Turnover: A Human Resource Development Perspective. <i>Human Resource Development Review</i>, Volo. 3, September, 209-227 (19p.) • Hom, P.W., Mitchell, T.R., Lee, T.W., Griffeth, R.W. (2012). Reviewing Employee Turnover: Focusing on Proximal Withdrawal States and an Expanded Criterion. <i>Psychological Bulletin</i>, Vol. 138, No. 5, 831–85 (54p.)
<p>Karriere og karriereutvikling, medrekna sosialisering til arbeidslivet</p> <ul style="list-style-type: none"> • Dagsland, A.H.B. & Einarsen, S. (2016). Sosialisering av unge til 	<p>Career and career development, including the socialization of employees</p> <ul style="list-style-type: none"> • Arnold, J. & Randall, R. (2016) Career and career management. In Work

<p>arbeidslivet. I S. Einarsen & A. Skogstad. Den dyktige medarbeiter. Behov og forventninger. Kap. 17, s. 413-439) (26 s.)</p>	<p>Psychology. Understanding Human Behaviour in the Workplace. Chapter 13, pp 537 – 584 (47p.)</p>
<ul style="list-style-type: none"> Hansen, H.H. (2016). Karriere- og talentutvikling i organisasjoner. I S. Einarsen & A. Skogstad. Den dyktige medarbeiter. Behov og forventninger. Kap. 15, s. 371-390 (19 s.) 	<ul style="list-style-type: none"> Chao, G.T. (2012) <i>Organizational socialization: background, basic, and a blueprint for adjustment at work.</i> In Kozlowski, <i>The Oxford Handbook of Organizational Psychology</i>. Chapter 18, pp 579-614 (35p.)
<p>Kjenneteikn ved dyktige og kompetente medarbeidrarar versus kontraproduktive og destruktive medarbeidrarar</p> <ul style="list-style-type: none"> Skogstad, A & Einarsen S (2016). Den gode medarbeider: Høy kompetanse og ekstraordinær innsats. I S. Einarsen & A. Skogstad. Den dyktige medarbeiter. Behov og forventninger. Kap. 6, s. 147-16 (18 s.) Einarsen, S., Nielsen, M.B., Raknes, B.I., & Skogstad, A. (2016). Den destruktive medarbeider: Utro tjener, slitsom kollega og notorisk unnasluntrer I Einarsen & Skogstad. Den dyktige medarbeiter. Behov og forventninger. Kap. 11 s. 275-300 (25 s.) 	<p>Characteristics of competent and extraordinary subordinates versus contra productive and destructive subordinates</p> <ul style="list-style-type: none"> Kurz, R. & Bartram, D. (2002). Chapt.10: Competency and individual performance: Modelling the world of work. In I.T. Robertson, M. Callinan, & D. Bartram <i>Organizational effectiveness</i>. London: Wiley. (pp. 227-255) (29 s.) Organ, Posdakoff & MacKenzie (2006). The study of OCB: its Roots, Structure, and Frameworks. In Organ, Posdakoff & MacKenzie <i>Organizational Citizenship Behavior. Is nature, Antecedents, and Consequences</i>. Chapter 2, pp. 15-41 (26p.) Sackett, P.R. & DeVore, C.J (2001). Counterproductive Behaviors at Work. In N. Anderson, D.S. Ones, H.K. Sinangil (eds.) <i>Handbook of Industrial, Work and Organizational Psychology</i>. Volume 1, Personnel psychology. London: Sage Publications (chapter 8, pp. 145-164) (22p.) Strassberg, Z. (2001). Understanding, assessing, and intervening with problem employees. In M. London (ed). <i>How People Evaluate Others in Organizations</i>. London: Lawrence Earlbaum Associates. pp. 253- 277 (25p.)
<p>Rollen som arbeidstaker</p> <ul style="list-style-type: none"> Ekeland, T.J. (2016). Roller: Organisasjonens skuespill. I Einarsen & Skogstad. Den dyktige medarbeiter. Behov og forventninger. Kap 9 s. 223-244 (21 s.). 	<p>The role as an employee</p> <ul style="list-style-type: none"> Ostroff, C. (2012) Person-Environment Fit in Organizational Settings. In Kozlowski, <i>The Oxford Handbook of Organizational Psychology</i> Chapter 12, pp 373-408 Arnold, J. & Randall, R. (2016) Work-

<ul style="list-style-type: none"> Haukedal, W. (2010). Roller og normer. Arbeids- og ledersykologi. Kap 8, 207-228 (21 s.). 	<p>related stress and well-being. In Work Psychology. Understanding Human Behaviour in the Workplace (Chapter 10, pp 416 – 417 (2 p.) <i>The rest of the chapter is relevant for “influence of personality factors on work”</i>)</p> <ul style="list-style-type: none"> Kahn, R.L. Wolfe, D.M., Quinn, R.P. Snoek, J.D., Rosenthal, R.A. (1964). Organizational Stress: Studies in role conflict and ambiguity. Chapter 2, page 11-35 (24p.)
<p>Læring og kompetanseutvikling i arbeidslivet</p> <ul style="list-style-type: none"> Manger, T. (2016). Individuelle forutsetninger for læring i arbeidslivet. I Einarsen & Skogstad. Den dyktige medarbeider. Behov og forventninger. Kap 3 s. 81-99 (18 s.). 	<p>Organizational learning and development</p> <ul style="list-style-type: none"> Arnold, J. & Randall, R. (2016) Training and development. In Work Psychology. Understanding Human Behaviour in the Workplace. Chapter 9, pp 343–375 (47 p.) McKenna, E. (2012). Occupational psychology/human resource techniques: Reward, training and development. In Business Psychology and Organizational Behavior. Chapter 19, pp 682-727 (45p.)
<p>Løn og belønningssmetodar i arbeidslivet</p> <ul style="list-style-type: none"> Aarø, L.E. (2016). Motivasjon i arbeidslivet: Et behovsteoretisk perspektiv. I S. Einarsen & A. Skogstad. Den dyktige medarbeider. Behov og forventninger. Kap 4, s. 101-126 (25 s.) Haukedal, W. (2016). Lønn, belønning og innsatsvilje. I S. Einarsen & A. Skogstad. Den dyktige medarbeider. Behov og forventninger. Kap 14, s. 349-369 (20 s.) Kuvaas, B (2008) Prestasjonsbasert belønning og motivasjon. I B. Kuvaas (red.). Lønnsomhet gjennom menneskelige ressurser. Evidensbasert HRM (34 s.) 	<p>Rewards and performance appraisal at work</p> <ul style="list-style-type: none"> Arnold, J. & Randall, R. (2016) Approaches to work motivation and work design. In Work Psychology. Understanding Human Behaviour in the Workplace. Chapter 7, pp. 265 – 308 (43p.) Boselie, P. (2010). Compensation. In Boselie, P. Strategic human resource management. A balance Approach. Chapter 9, pp. 189-207 (18p.) Kohn, A. (1996). Why Incentive Plans Cannot Work. (s. 512-518). I R. M. Steers, L. W. Porter & Bigley, G. A (ed.). Motivation and leadership at work. New York: McGraw-Hill (6p.)
<p>Mangfaldsfaktorar («diversity») så som etnisitet, kultur og kjønn si</p>	<p>Diversity, including such factors as ethnicity, culture and gender</p>

<p>tyding i organisasjonar</p> <ul style="list-style-type: none"> Sandal, G (2009). Grenseløse arbeidsplasser: organisasjonsarbeid i et krysskulturelt perspektiv. I Sandal Kulturelt mangfold på arbeidsplassen. Kap.1, s11-28 (17s.) Sandal, G & Høyvik Bye, H (2009). Rekruttering i flerkulturelle arbeidsmarkedet. I Sandal Kulturelt mangfold på arbeidsplassen. Kap. 6 s 99-116 Borchgrevink, T & Brochmann, G. (2008). Mangfold uten grenser. Samtiden 3 (9 s.) 	<ul style="list-style-type: none"> Kreitner, R., Kinicki, A., Buelens, M. (2002). Managing Diversity: Releasing Every Employee's Potential Learning Objectives. Organizational Behaviour, London, McGraw Hill. Chapter 2 (23p.) Fiske, S. T. & Lee, T. L. Stereotypes and prejudice create workplace discrimination (2008). In Arthur P. Brief (edt) Diversity at work. Chapter 2, pp.13-52 (39p.) Jackson, S.E., May, K.E., & Whitney, K. (1995). Understanding the dynamics of diversity in decision-making teams. In R.A. Guzzo, E. Salas and associates Team Effectiveness and Decision Making in Organizations. San Franscisco: Jossey-Bass. Chapter 7, pp. 204-261 (57p.) Kreitner, R., Kinicki, A., Buelens, M. (2002). Managing Diversity: Releasing Every Employee's Potential Learning Objectives. Organizational Behaviour, London, McGraw Hill. Chapter 2 (23p.) Cascio, W.F. & Aguinis, H. (2005). Applied psychology in human resource management, 6. utg. New Jersey: Pearson/Prentice Hall. Chapt. 17: International dimensions of applied psychology pp. 435- 454 (19p.)
<p>Persepsjon, attribusjon og beslutningstaking si tyding i høve til korleis vi oppfattar våre omgjevnader og tek avgjerder på arbeidsplassen</p> <ul style="list-style-type: none"> Bjørklund, R. (2016). Persepsjon og kommunikasjon: De basale mekanismene for menneskelig fungering. I Einarsen & Skogstad. Den dyktige medarbeider. Behov og forventninger. Kap. 1, s. 13-47 (34 s.) Haukedal, W. (2010). Persepsjon og kognisjon. Arbeids- og lederpsykologi. (8. utgave). Oslo: Cappelen Forlag. Kap. 4, s.75- 103 (28 s.) 	<p>How perception, attribution and decision making influences employees, including their decision making</p> <ul style="list-style-type: none"> McKenna, E. (2012). Perception. In Business Psychology and Organizational Behavior. Chapter 5, pp 137-174 (37p.) McKenna, E. (2012). Communication. In Business Psychology and Organizational Behavior. Chapter 6, pp 175-194 (19p.) McKenna, E. (2012). Individual decision making and creativity. In Business Psychology and Organizational Behavior. Chapter 8, pp 227-262 (36 p.)
<p>Faktorer ved individet (eksempelvis,</p>	<p>Individual characteristics</p>

<p>personlegdom, intelligens, persepsjon..) si tyding for motivasjon og prestasjon i jobbsamanheng</p> <ul style="list-style-type: none"> • Haukedal, W. (2010). Personlighet og intelligens. Arbeids- og lederpsykologi. Kap. 10 (s. 257-288) (31 s.) • Johnsen, B.H. & Pallesen, S. (2016). Personlighetens rolle i arbeidslivet. I Einarsen & Skogstad. Den dyktige medarbeider. Behov og forventninger. Kap. 2, s. 49-79 (30 s.) • Harris, A (2016). Stress, mestring og helsefremmende tiltak i organisasjoner. I Einarsen & Skogstad. Den dyktige medarbeider. Behov og forventninger. Kap 12, s. 301-322 (21 s.). 	<p>(personality, intelligence, perception, learning, information processing, coping with stress) that influence employees work motivation and performance at work</p> <ul style="list-style-type: none"> • McKenna, E. (2012). Personality. In Business Psychology and Organizational Behavior. Chapter 2, pp. 31-63 (34p.) • McKenna, E. (2012). Intelligence and psychological testing In Business Psychology and Organizational Behavior. Chapter 3, pp. 65-88 (23p.) • Furnham, A. (2001). Personality and Individual differences in the Workplace. In B. W. Roberts & R. Hogan. Personality Psychology in the Workplace. Washington: American Psychological Association. pp. 223-251 (28p.) • Maddi, S. R. (2006). Hardiness: The courage to grow from stresses. Journal of Positive Psychology, 1, 160-168 (9p.) • Arnold, J. & Randall, R. (2016) Work-related stress and well-being. In Work Psychology. Understanding Human Behaviour in the Workplace. Chapter 10, pp. 377-444 (67p.)
<p>Psykologiske kontraktar og organisatorisk tilhøyre («organisational commitment»)</p> <ul style="list-style-type: none"> • Skogstad, A. (2016). Psykologiske kontrakter mellom arbeidstakere og deres overordnede: Drivkraften for måloppnåelse . I S. Einarsen & A. Skogstad. Den dyktige medarbeider. Behov og forventninger. Kap. 8, s. 195-221 (26 s.) 	<p>Psychological contracting and organizational commitment</p> <ul style="list-style-type: none"> • Arnold, J. & Randall, R. (2010) Attitudes at work (“the psychological contract”). In Work Psychology. Understanding Human Behaviour in the Workplace. Chapter 6, pp. 209 – 263 (10 p.) • Conway, N & Briner, R.B (2005). How does the Psychological Contract Affect behaviour, Attitudes, and Emotion? The Importance of Psychological Contract Breach. Chapter 5, pp. 63-87 (24 p.)
<p>Rekruttering og seleksjon</p> <ul style="list-style-type: none"> • Martinsen, Ø.L. (2016). Rekruttering i arbeidslivet: Jobbanalyse og metoder for seleksjon. I S. Einarsen & A. Skogstad. Den dyktige medarbeider. Behov og forventninger. 	<p>Recruitment and selection</p> <ul style="list-style-type: none"> • Arnold, J. & Randall, R. (2016) Personnel selection: analysing jobs, competencies and selection methods. In Work Psychology. Understanding Human Behaviour in the Workplace. Chapter 4, pp. 115 – 177 (62 p.)

Kap. 13, s. 323-347 (24 s.)	
Menneskelige reaksjoner (inkludert PTSD) og god personalomsorg etter kriser og ulykker	<p>Individual reactions to, and professional caretaking after critical incidents and accidents</p> <ul style="list-style-type: none"> Eid, J. & Johnsen, B. H. (2016). Aktiv personalomsorg etter ulykker og dødsfall. I Einarsen & Skogstad. Den dyktige medarbeider. Behov og forventninger. Kap. 19, s. 471-494 (23 s.) Regel, S. & Dyregrov, A. (2012). Commonalities and new directions in Post-trauma Support Interventions: From pathology to the promotion of post-traumatic growth. In Hughes, Kinder and Cooper. International handbook of workplace trauma and support. Chapter 4, pp 48-67 (19p.) Arnold, J. & Randall, R. (2016) Work related stress and well-being. In Work Psychology. Understanding Human Behaviour in the Workplace. Chapter 10, pp. 376-444 (68 p.) Briere, J. (2004). Chapt. 1: Psychological Assessment of Adult Posttraumatic States (pp. 5-37). APA – Washington DC. (32 p.). Dyregrov, A (1997). The process in psychological debriefings. Journal of traumatic stress vol.10, No. 4.pp 589-605 (16p.)
Eldre arbeidstakere	<p>Older employees</p> <ul style="list-style-type: none"> Mykletun, R (2016). Aldersriktig ledelse: Ivaretagelse og motivering av eldre arbeidstakere. I Einarsen & Skogstad. Den dyktige medarbeider. Behov og forventninger. Kap. 18, s. 441-469 (28 s.) Finkelstein (E- book, 2015). Older workers, stereotypes, and Discrimination in the context of the Employment Relationship. In P. Matthijs Bal, Dorien T.A.M. Kooij, Denise M. Rousseau (edt). Aging workers and the employee- Employer Relationship. Chapter 2, page 13-32 (19p) Raemdonck Beausaert Frohlich, Kochian Meurant (E-book 2015). Aging workers' Learning and Employability. In P. Matthijs Bal, Dorien T.A.M. Kooij, Denise M. Rousseau (edt). Aging workers and the employee- Employer Relationship. Chapter 4, page 57-73 (16p)
Vurdering og utvikling av medarbeidar	<p>Employability</p> <ul style="list-style-type: none"> Furnes, T (2016). Hvordan sikre god arbeidsevne, ansettbarhet og god Fugate, M., Kinicki, A.J., Ashforth, B.E. (2004). Employability: A psycho-

<p>tilknytting til arbeidsmarkedet? I S. Einarsen & A. Skogstad. Den dyktige medarbeider. Behov og forventninger. Kap 5, s. 127-146 (19s.)</p> <ul style="list-style-type: none"> • Mikkelsen, A (2016). Prestasjonsledelse og medarbeidersamtaler: Virkemiddel for trivsel og gode prestasjoner. I S. Einarsen & A. Skogstad. Den dyktige medarbeider. Behov og forventninger. Kap 16, s. 391-411 (20s.) 	<p>social construct, its dimensions and applications. Journal of Vocational Behavior 65, 14-38 (24p.)</p> <ul style="list-style-type: none"> • Van der Heijde C.M & van der Heijden B.I.J.M. (2006). A competence-based and multidimensional operationalization and measurement of employability. Human Resource Management, vol 45, No.3, pp 449-476 (27p.) • Van der Heijden (2002). Prerequisites to guarantee life-long employability. Personnel Review, Vol. 31 Iss 1 pp. 44-61 (17p.)
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